## "LEADERS ARE MADE, NOT BORN. LEADERSHIP CANNOT BE TAUGHT— BUT IT CAN BE LEARNED

Jack Welch

Characteristics of a Manager	Characteristics of a Leader
Manages what is in place at the organization.	Innovates and is original
Keeps the present alive	<ul> <li>Focuses on the future of the organization</li> </ul>
System-oriented	<ul> <li>Develops people</li> </ul>
• Controls	<ul> <li>Demonstrates trust and confidence</li> </ul>
Blames others	Accepts blame for mistakes
Efficient	• Effective
Short range view	Has long range perspective
• Dominates	• Empowers
Asks how and when	Asks why
Concentrates on the bottom line	• Eye on the future
Perpetuates the past of the organization	• Challenges status quo
Talks a lot	• Listens a lot
Does things right	Does the right things

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